



Les Clefs d'Or<sup>®</sup>  
BOARD of DIRECTORS

DIRECTORY | JAN 2015

Les Clefs d'Or®  
BOARD of DIRECTORS

**Les Clefs d'Or<sup>®</sup>**  
**BOARD of DIRECTORS**

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**Prepared by**

J. Detering & F. Spielman  
January, 2015

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Les Clefs d'Or<sup>®</sup>  
*'In Service Through Friendship'*

For more information visit  
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TABLE OF  
Contents

Table of Contents

Executive Committee	1
Comité des Sages & Previous Présidents	3
Zone Directors	6
National Presidents	8



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# Les Clefs d'Or<sup>®</sup>

## BOARD of DIRECTORS

“The concierge was light, fast, sharp-faced, intelligent and polite, always, without subservience. He wore the crossed keys of his office on the lapels of his blue uniform without ostentation...  
He was the concierge...”

- Ernest Hemingway  
*Across the River and into the Trees (1950)*